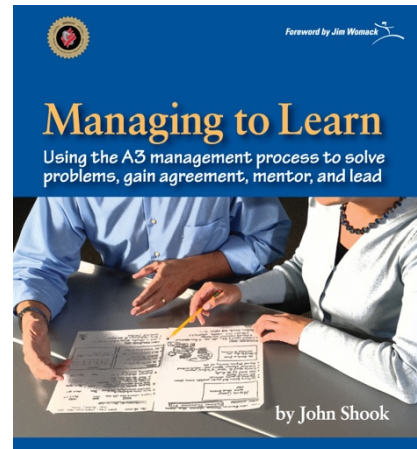


Managing to Learn

Using the A3 management process

BOOK CLUB QUESTIONS

1. How is the A3 process as described in *Managing to Learn* like a Trojan Horse?
2. How important is it for your organization to have a standard template for A3s?
3. What is the most challenging aspect of learning and effectively using the A3 process?
Individually?
Organizationally?
4. Which benefit of the A3 process is more important to your situation: problem solving, alignment, or mentoring?
5. What must be true for an organization to look like the illustration on page 107?



We would like to hear from you about how your book club works, the value to your team learning, and what you plan to read next.

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